Use of Implementation Science in Engaging Partners for WCPR

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How can you motivate potential partners?









Strategies used to inform and educate partners regarding WCPR

- The Practice of Adaptive Leadership
- COM-B Model
- Spectrum of Self-Determination
- Principles of Motivational Interviewing







The Practice of Adaptive Leadership

Ways to appeal to what matters to someone:

- Values
- Perceived losses
- Accountabilities
- Perceived benefits

Adapted from: Heifetz, R., Linsky, M. & Grashow, A. (2009). The practice of adaptive leadership. Harvard Business Press.







Examples of Adaptive Leadership

Getting the East Prince Palliative Team on board with Whole Community Palliative Rounds:

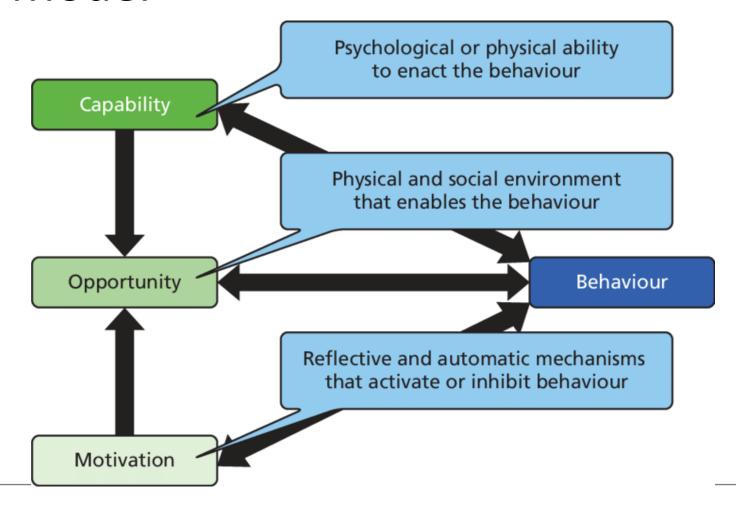
- Values -> Quality of Life
- Perceived losses -> Time/Workload
- Accountabilities -> Invested in client/family outcomes
- Perceived benefits -> Improved effectiveness of care







COM-B Model









Theoretical Domains Framework: Barriers and Enablers

COM-B component		TDF domain		
Capability	Psychological Physical	Knowledge Skills Memory, attention, and decision processes Behavioural regulation Skills		
Opportunity	Social Physical	Social influences Environmental context and resources		
Motivation	Reflective	Social/professional role & identity Beliefs about capabilities Optimism Beliefs about consequences Intentions Goals		
	Automatic	Social/professional role & identity Optimism Reinforcement Emotion		







Examples of using COM-B Model

- Dietitian started attending Rounds
- Client with gastric cancer and esophageal stricture
- Client with ALS and profound weight loss







Spectrum of Self-Determination

Non-Self-Determination		Self-Determination			
Impersonal (Extrinsic)	External (Extrinsic)	Somewhat External	Somewhat Internal	Internal (Intrinsic)	Personal (Intrinsic)
I see no point in taking action	I take action because of a reward or punishment	I take action because I feel guilty	I take action because I value the goal	I take action because it helps with my self- esteem	I take action because I love what I'm doing
I'll fail	I'm forced	I should	I might	I will	I want to
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Examples for Spectrum of Self-Determination

- Conversation with DON regarding Acute Care involvement.
- Management more intrinsically motivated due to their perception of accountability and leadership role.
- Front-line staff more extrinsically motivated. Can become more intrinsically motivated over time if they see value after making changes.







Principles of Motivational Interviewing

- R-E-A-D-S
- Roll with resistance
- Express empathy
- Avoid argumentation
- Develop discrepancy
- Support self-efficacy







Examples of Motivational Interviewing

The Conversation with the Pharmacy Manager

- R Pharmacy Manager tried to make it subjective. Kept it objective.
- E Expressed understanding of staffing challenges.
- A Focus conversation on common goals.
- D Not about individual professionals, but QOL for clients.
- S Pharmacy department can be part of something that will improve QOL for clients.







