# Advancing Community Integrated Palliative Care October 30, 2017

### **Russell Goldman**

Director, Temmy Latner Centre for Palliative Care, Sinai Health System Medical Advisor, Toronto Central LHIN, Home and Community Care

### **Jennifer Boucher**

Manager Client Services, Palliative Program Toronto Central LHIN, Home and Community Care



Local Health Integration Network

### The Context in Ontario: Patients First



### What is the Toronto Central LHIN?

#### WE PLAN, FUND, COORDINATE AND DELIVER SERVICES TO CITIZENS ACROSS THE CITY, INCLUDING:

services delivered by a large number of providers, including:



#### **WE PARTNER**

with many organizations that may not be considered part of the health care system, but nonetheless have a significant impact on a person's health and well-being.

#### TOGETHER WE

- **Support** you and your family in your community to be as healthy as possible
- -----
- Improve your experience in the health care system; and,

ADEQUATE

INCOME

- **Ensure** that we are using our health care dollars wisely so
- 🗣 our system is strong for many generations to come

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### **Evolution of the Palliative Care Program**



### Variability in client experience

- Two different nursing agencies
  - Two different nurses
- Two other PSW agencies
- Variability in provider palliative care specialization and experience
- Varying levels of 24/7 coverage



### Where we started



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# What Did We Envision?

### **One Client, One Team**

- An integrated,
- inter-professional,
- specialized
- palliative care team that works together to meet the needs of clients and their families
- in a community setting.



# **Scaling Integrated Care Teams**



## One Client, One Team – Current State



# **One Client – One Team Experience**



**<u>Client & Caregiver Advisory Panel:</u>** Enabling client and family driven care.



#### Palliative Team Daily Huddle:

Led by the Care Coordinator and attended by the integrated care team to discuss change in status of clients, urgent needs and adjustments in plan of care.



#### <u>Shared Caseload and Joint Home Visits /</u> Assessments :

Joint visits to introduce the team based care approach, conduct coordinated assessment and care plan and reduce duplication for client/caregiver



<u>Caregiver Support</u> Support programs and support structures for caregivers and families



#### <u>One EMR:</u>

Enables communication and clinical documentation amongst all members of the care team and clinical



#### **Partnership with EMS:**

Working with EMS to support clients to remain at home and communicate with the integrated team on status and transition plans



#### **Full Care Team Available 24/7:** Access to care team 24/7

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# Clients who benefit the most from the program



#### Clients typically have the following characteristics:

- Expected life span of 12 months or less
- Identified as benefitting from, and amenable to, a palliative approach to care
- Evidence supporting advanced disease (e.g. presence of medical conditions associated with advanced disease, severe and progressive symptoms, rapid decline, or decreased functional status)\*
- May have had frequent ED visits involving unmanaged pain and symptoms

\*see definition of Advanced Chronic Disease in the Declaration.

# **Quality Improvement** - Palliative Team Huddle

#### **WHO ATTENDS:**

- Care Coordinator
- Nurse Practitioner
- Service Provider Nurses
- Palliative Care Physician
- Personal Support
  Worker

# WHAT'S DISCUSSED:

- Client Status
- Client Goals
- Identification of urgent needs
- Adjustments in plan of care



#### **HOW OFTEN:**

• Daily for 10 minutes



#### Identifying quality issues ... resulting in quality improvement

## **Shared Electronic Medical Record**



#### = RELEASED TIME TO CARE FOR CLIENTS

## How do we know we are making a difference?



Positive experience rating by clients and caregivers "Having just lost my beloved wife, after a very, very long battle with cancer my angels were in the form of **Zaid, Dr Marnie, Nash** and, in the background coordinating everything, **Leslie.** No words could ever express the deep gratitude I feel to these wonderful people and the caring meaningful way they helped me survive this very difficult time. They were more than caregivers, they became family, and that made all the difference.."



Percent of our clients who die outside of an acute care hospital Percent of our clients who died at home



*64%* 

Percent of our clients who died in residential hospice

10%

More clients receiving palliative care at home



Ontario Minister's Medal for Quality and Safety for the highest achievement in quality for our integrated palliative care program 2014



Improved frontline clinician experience

# What's Next In Our Improvement Journey?

#### **Enhancements to the "One Client – One Team Experience"**



#### **Enhanced Caregiver Support**

Enhance support programs and structures for caregivers and families based on our Client Advisory Panel recommendations



#### Expand use of one EMR to other care team partners:

Enables communication and clinical documentation amongst all members of the care team and clinical



#### **Single Access Point with**

One number for clients and families to use to reach their care team



#### **<u>Remote Monitoring :</u>**

Virtual monitoring of client conditions and client/family care needs – enabling greater access to care

# The Future of Integration Across Sectors

A lens into the future of palliative home care for chronic and complex clients:

- Creating a continuum of care that addresses complexity
  - Opportunity to develop a model that reaches upstream (24 months)
  - Looking at needs rather than life expectancy
- Meeting the rising tide of those in need of palliative care
  - Primary care integration
  - Shared care models
  - Improve seamless transitions between acute care and community
  - Partnerships with LTCH: explore palliative care team support for clients in LTCH

### **Our Partners**

### Delivery integrated care for palliative clients is only possible because of our partnerships

Community-Based Palliative Physicians

Temmy Latner Centre for Palliative Care

Dorothy Ley Physician Group



Visiting Hospice Partners
Hospice Toronto
Hazel Burns
Philip Aziz
Dorothy Ley
Better Living
Visiting Hospice: Affiliated Jewish Family & Child Service
Circle of Care
Casey House











MOUNT SINAI HOSPITAL Joseph and Wolf Lebovic Health Complex Bright Minds. Big Hearts. The Best Medicine.





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